

Appendix A - 2023/24 budget by service and variance analysis

2022/23 Net Expenditure Budget £000's	Service	Income £000's	Expenditure £000's	2023/24 Net Expenditure Budget £000's
643	CORPORATE MANAGEMENT	0	702	702
382	COMMUNICATIONS	(15)	390	375
855	REVS & BENS ADMIN	(900)	1,958	1,058
64	POLICY & PERFORMANCE	0	71	71
334	ENVIRONMENTAL STRATEGY	(124)	538	414
1,783	LEGAL & DEMOCRATIC	(317)	2,237	1,920
788	FINANCE ACCOUNTANCY	0	949	949
757	FINANCE CORPORATE	(2,404)	1,604	(800)
1,937	TECHNOLOGY	(128)	2,105	1,977
569	HUMAN RESOURCES & ORG DEVELOPMENT	0	621	621
(2,532)	PARKING SERVICES	(5,880)	2,434	(3,446)
349	CUSTOMER SERVICES	0	381	381
282	LEISURE & CULTURE	0	286	286
179	MUSEUMS	(32)	231	198
381	CAPITOL	(1,589)	1,966	377
(478)	LEISURE SERVICES	(889)	402	(487)
1,407	PARKS & COUNTRYSIDE	(456)	1,990	1,535
2,810	STREET SCENE & FLEET	(215)	3,803	3,588
720	WASTE & RECYCLING	(4,177)	5,291	1,114
932	ENVIRONMENTAL HEALTH / LICENSING	(748)	1,833	1,085
(23)	HOUSING	(2,189)	2,830	641
715	COMMUNITY SERVICES	(1,234)	2,111	876
(37)	BUILDING CONTROL	(883)	828	(55)
177	DEVELOPMENT	(2,010)	2,231	221
1,205	STRATEGIC PLANNING	(207)	1,729	1,522
1,093	PROPERTY & FACILITIES	(1)	1,110	1,109
(3,736)	INVESTMENT PROPERTIES	(4,149)	425	(3,724)
630	OPERATIONAL PROPERTIES	(102)	1,116	1,014
473	ECONOMIC DEVELOPMENT	(328)	641	313
<b>12,659</b>	<b>TOTAL OPERATIONAL BUDGET</b>	<b>(28,976)</b>	<b>42,812</b>	<b>13,836</b>
(250)	BENEFIT PAYMENTS	(23,850)	23,600	(250)
<b>12,409</b>	<b>TOTAL</b>	<b>52,826</b>	<b>66,412</b>	<b>13,586</b>
(89)	LESS CAPITALISED SALARIES	(73)	0	(73)
<b>12,320</b>	<b>TOTAL</b>	<b>52,899</b>	<b>66,412</b>	<b>13,513</b>

## Budget variance analysed by service (DIR) 2024

Department Description	Cost Centre	Cost Centre Description	2022/23 Net Expenditure Budget	Budget Variance	2023/24 Net Expenditure Budget	Income	Staffing	Premises	Supplies & Services	Transport	Other
<b>Directorate: 1</b>											
<b>Department: 10</b>											
CHIEF EXECUTIVE OFFICE	1014	CORPORATE & DEMOCRATIC CORE	123,000	10,000	133,000	0	0	0	10,000	0	0
CHIEF EXECUTIVE OFFICE	1015	CDC-DEMOCRATIC REPRESENTATION	431,175	34,110	465,285	0	0	0	34,110	0	0
CHIEF EXECUTIVE OFFICE	1020	CHIEF EXECUTIVE	171,623	5,363	176,986	0	5,363	0	0	0	0
CHIEF EXECUTIVE OFFICE	1494	CORPORATE SUPPORT	83,196	46,884	130,080	0	46,884	0	0	0	0
<b>Sub Total</b>			<b>808,994</b>	<b>96,357</b>	<b>905,351</b>	<b>0</b>	<b>52,247</b>	<b>0</b>	<b>44,110</b>	<b>0</b>	<b>0</b>
<b>Sub Total</b>			<b>808,994</b>	<b>96,357</b>	<b>905,351</b>	<b>0</b>	<b>52,247</b>	<b>0</b>	<b>44,110</b>	<b>0</b>	<b>0</b>
<b>Directorate: 3</b>											
<b>Department: 30</b>											
DIR RESOURCES	1245	HOUSING BENEFIT GRANT	(250,000)	0	(250,000)	0	0	0	0	0	0
DIR RESOURCES	1264	REVENUES & BENEFITS HDC	(295,000)	3,000	(292,000)	0	0	0	3,000	0	0
DIR RESOURCES	1265	RESOURCES DIRECTOR	138,235	525	138,760	0	525	0	0	0	0
DIR RESOURCES	1592	REVENUES & BENEFITS CONTRACT	1,150,000	200,000	1,350,000	(240,000)	0	0	0	0	440,000
<b>Sub Total</b>			<b>743,235</b>	<b>203,525</b>	<b>946,760</b>	<b>(240,000)</b>	<b>525</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>440,000</b>
<b>Department: 32</b>											
PERFORMANCE AND PROJECT	1241	POLICY & PERFORMANCE (STRAT PLAN)	63,752	7,400	71,152	0	7,400	0	0	0	0
<b>Sub Total</b>			<b>63,752</b>	<b>7,400</b>	<b>71,152</b>	<b>0</b>	<b>7,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Department: 33</b>											
LEGAL & DEMOCRATIC	1001	ELECTORAL REGISTRATION	90,720	(9,500)	81,220	(40,418)	(10,000)	0	40,918	0	0
LEGAL & DEMOCRATIC	1002	LOCAL COUNCIL ELECTIONS	60,000	(40,000)	20,000	(180,000)	0	0	140,000	0	0
LEGAL & DEMOCRATIC	1003	NEIGHBOURHOOD COUNCIL EXPENSES	20,000	6,000	26,000	0	0	0	6,000	0	0
LEGAL & DEMOCRATIC	1097	LEGAL SERVICES	850,914	87,448	938,362	15,000	89,448	0	(12,000)	0	(5,000)
LEGAL & DEMOCRATIC	1098	DEMOCRATIC SERVICES	207,148	48,687	255,835	0	47,687	0	1,000	0	0
<b>Sub Total</b>			<b>1,228,782</b>	<b>92,635</b>	<b>1,321,417</b>	<b>(205,418)</b>	<b>127,135</b>	<b>0</b>	<b>175,918</b>	<b>0</b>	<b>(5,000)</b>
<b>Department: 34</b>											
FINANCE	1017	UNAPPORTIONABLE OVERHEADS	91,000	0	91,000	0	0	0	0	0	0
FINANCE	1249	INTEREST ON CAPITAL RECEIPTS	(965,750)	(1,455,000)	(2,420,750)	(1,450,000)	0	0	0	0	(5,000)
FINANCE	1253	GENERAL FUND APPROPRIATNS A/C	917,000	0	917,000	0	0	0	0	0	0
FINANCE	1257	GENERAL EXPENSES-FINANCE	180,372	0	180,372	0	0	0	0	0	0
FINANCE	1258	INTERNAL AUDIT	148,000	0	148,000	0	0	0	0	0	0
FINANCE	1259	ACCOUNTANCY	514,635	98,319	612,954	0	78,119	0	20,200	0	0
FINANCE	1260	FINANCE SUPPORT SERVICES	273,202	62,671	335,873	0	22,811	0	(140)	0	40,000
FINANCE	1262	PROCUREMENT	72,100	0	72,100	0	0	0	0	0	0
FINANCE	1267	CENTRAL EXPENSES	314,275	(101,965)	212,310	0	(121,215)	0	19,250	0	0
<b>Sub Total</b>			<b>1,544,834</b>	<b>(1,395,975)</b>	<b>148,859</b>	<b>(1,450,000)</b>	<b>(20,285)</b>	<b>0</b>	<b>39,310</b>	<b>0</b>	<b>35,000</b>
<b>Department: 35</b>											
TECHNOLOGY	1018	COMMUNICATION & CONSULTATION	324,705	(3,157)	321,548	0	19,843	0	(23,000)	0	0
TECHNOLOGY	1101	IT PROJECTS	160,550	0	160,550	0	0	0	0	0	0
TECHNOLOGY	1102	ICT	1,527,585	19,804	1,547,389	28,000	(33,196)	0	25,000	0	0
TECHNOLOGY	1105	CENTRAL TELEPHONES - OPERATIONAL COSTS	165,000	0	165,000	0	0	0	0	0	0
TECHNOLOGY	1106	MOBILE PHONES	40,000	(5,000)	35,000	0	0	0	(5,000)	0	0
TECHNOLOGY	1108	PHOTOCOPIER/PRINTERS	39,000	(5,000)	34,000	0	0	0	(5,000)	0	0
TECHNOLOGY	1384	GIS / SPACIAL PLANNING	5,000	0	5,000	0	0	0	0	0	0
TECHNOLOGY	1506	RESIDENTS MAGAZINE	57,000	(4,000)	53,000	0	0	0	(4,000)	0	0
TECHNOLOGY	1641	IT SECURITY	0	30,124	30,124	70,000	60,124	0	(100,000)	0	0
<b>Sub Total</b>			<b>2,318,840</b>	<b>32,771</b>	<b>2,351,611</b>	<b>98,000</b>	<b>46,771</b>	<b>0</b>	<b>(112,000)</b>	<b>0</b>	<b>0</b>
<b>Department: 36</b>											
HUMAN RESOURCES & ORG DE	1013	EMERGENCY PLANNING	70,921	(6,106)	64,815	0	3,894	0	(10,000)	0	0

Department Description	Cost Centre	Cost Centre Description	2022/23 Net	Budget	2023/24 Net	Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure	Variance	Expenditure						
			Budget		Budget						
HUMAN RESOURCES & ORG DE 1019		HR & OD	498,422	58,253	556,675	0	60,703	0	(2,450)	0	0
<b>Sub Total</b>			<b>569,343</b>	<b>52,147</b>	<b>621,490</b>	<b>0</b>	<b>64,597</b>	<b>0</b>	<b>(12,450)</b>	<b>0</b>	<b>0</b>
<b>Department: 37</b>											
PARKING SERVICES	1148	BILLINGSHURST - RURAL CAR PARK	(21,353)	(4,745)	(26,098)	(6,000)	0	1,255	0	0	0
PARKING SERVICES	1149	STEYNING - RURAL CAR PARK	(45,057)	1,272	(43,785)	0	0	1,272	0	0	0
PARKING SERVICES	1150	STORRINGTON - RURAL CAR PARK	(41,380)	1,395	(39,985)	0	0	1,395	0	0	0
PARKING SERVICES	1151	HENFIELD - RURAL CAR PARK	(17,365)	(8,788)	(26,153)	(10,000)	0	1,212	0	0	0
PARKING SERVICES	1152	PULBOROUGH - RURAL CAR PARK	(10,544)	(768)	(11,312)	(1,000)	0	232	0	0	0
PARKING SERVICES	1153	SOUTHWATER COUNTRY PARK - RURAL CAR P/	(116,500)	0	(116,500)	0	0	0	0	0	0
PARKING SERVICES	1154	BRAMBER - RURAL CAR PARK	1,888	301	2,189	0	0	301	0	0	0
PARKING SERVICES	1155	COWFOLD - RURAL CAR PARK	1,370	277	1,647	0	0	277	0	0	0
PARKING SERVICES	1156	PARTRIDGE GREEN - RURAL CAR PARK	610	388	998	0	0	388	0	0	0
PARKING SERVICES	1157	UPPER BEEDING - RURAL CAR PARK	1,330	112	1,442	0	0	112	0	0	0
PARKING SERVICES	1158	WARNHAM - RURAL CAR PARK	283	57	340	0	0	57	0	0	0
PARKING SERVICES	1159	ROFFEY - RURAL CAR PARK	(1,697)	(7,563)	(9,260)	(8,000)	0	437	0	0	0
PARKING SERVICES	1160	RUDGWICK - RURAL CAR PARK	102	28	130	0	0	28	0	0	0
PARKING SERVICES	1161	OTHER RURAL CAR PARKS	(184,460)	(39,792)	(224,252)	0	0	8,208	(48,000)	0	0
PARKING SERVICES	1162	SWAN WALK MSCP	(616,758)	(326,466)	(943,224)	(340,000)	0	12,912	622	0	0
PARKING SERVICES	1163	THE FORUM MSCP	(188,304)	(136,611)	(324,915)	(135,000)	0	(2,275)	664	0	0
PARKING SERVICES	1164	PIRIES PLACE MSCP	(746,644)	(433,210)	(1,179,854)	(446,910)	0	13,316	384	0	0
PARKING SERVICES	1165	DENNE ROAD CAR PARK	(230,324)	(27,129)	(257,453)	(30,000)	0	2,871	0	0	0
PARKING SERVICES	1166	LONDON ROAD CAR PARK	(12,059)	21,678	9,619	21,350	0	798	(470)	0	0
PARKING SERVICES	1167	HURST ROAD CAR PARK	(248,654)	(96,756)	(345,410)	(100,000)	0	3,244	0	0	0
PARKING SERVICES	1168	NEW STREET CAR PARK	(10,959)	442	(10,517)	0	0	442	0	0	0
PARKING SERVICES	1169	DUKES SQUARE CAR PARK	(41,309)	55	(41,254)	0	0	55	0	0	0
PARKING SERVICES	1170	HORSHAM LIBRARY CAR PARK	(25,172)	156	(25,016)	0	0	156	0	0	0
PARKING SERVICES	1171	NORTH PARADE CAR PARK	(68,168)	1,790	(66,378)	0	0	1,096	694	0	0
PARKING SERVICES	1172	NORTH STREET CAR PARK	(110,920)	(23,699)	(134,619)	(25,000)	0	1,301	0	0	0
PARKING SERVICES	1173	BT EXCHANGE CAR PARK	(8,313)	(55,449)	(63,762)	(61,500)	0	6,051	0	0	0
PARKING SERVICES	1174	TALBOT LANE CAR PARK	(10,321)	160	(10,161)	0	0	160	0	0	0
PARKING SERVICES	1177	HOP OAST PARK & RIDE	45,424	12,457	57,881	0	0	4,827	7,630	0	0
PARKING SERVICES	1201	SHOPMOBILITY	0	0	0	0	0	0	0	0	0
PARKING SERVICES	1202	HORSHAM ON STREET PARKING SCHE	(143,840)	0	(143,840)	0	0	0	0	0	0
PARKING SERVICES	1277	LAPE - RUNNING COSTS	35,297	28,550	63,847	0	28,550	0	0	0	0
PARKING SERVICES	1284	HORSHAM HOSPITAL CAR PARK	(32,000)	(7,000)	(39,000)	(14,000)	0	0	7,000	0	0
PARKING SERVICES	1451	JUBILEE CAR PARK	(103,285)	709	(102,576)	0	0	709	0	0	0
PARKING SERVICES	1545	CAR PARKS	423,148	183,642	606,790	0	32,642	0	151,000	0	0
PARKING SERVICES	1600	PARK VIEW CAR PARK	(5,850)	260	(5,590)	0	0	260	0	0	0
<b>Sub Total</b>			<b>(2,531,783)</b>	<b>(875,247)</b>	<b>(3,407,031)</b>	<b>(1,156,060)</b>	<b>61,192</b>	<b>61,097</b>	<b>119,524</b>	<b>0</b>	<b>0</b>
<b>Department: 39</b>											
CUSTOMER SERVICES	1540	CUSTOMER SERVICE CENTRE	349,450	31,935	381,385	(1)	32,986	0	(1,050)	0	0
<b>Sub Total</b>			<b>349,450</b>	<b>31,935</b>	<b>381,385</b>	<b>(1)</b>	<b>32,986</b>	<b>0</b>	<b>(1,050)</b>	<b>0</b>	<b>0</b>
<b>Sub Total</b>			<b>4,286,273</b>	<b>(1,889,809)</b>	<b>2,396,463</b>	<b>(2,953,479)</b>	<b>320,321</b>	<b>61,097</b>	<b>212,252</b>	<b>0</b>	<b>470,000</b>
<b>Directorate: 5</b>											
<b>Department: 50</b>											
DIR OF COMMUNITY SERVICES 1080		DIRECTOR OF COMMUNITY SERVICES	112,125	525	112,650	0	525	0	0	0	0
PERFORMANCE AND PROJECT. 1633		WILDER HORSHAM	101,410	20,000	121,410	10,047	0	0	9,953	0	0
PERFORMANCE AND PROJECT. 1644		CLIMATE CHANGE PANEL	70,000	(30,000)	40,000	(40,000)	0	0	10,000	0	0
DIR OF COMMUNITY SERVICES 1647		ENVIRONMENTAL STRATEGY	162,694	89,624	252,318	0	49,624	0	40,000	0	0
<b>Sub Total</b>			<b>446,229</b>	<b>80,149</b>	<b>526,378</b>	<b>(29,953)</b>	<b>50,149</b>	<b>0</b>	<b>59,953</b>	<b>0</b>	<b>0</b>
<b>Department: 51</b>											
LEISURE & CULTURE	1024	CAPITOL HIRE (KINGS CHURCH)	(42,500)	42,500	0	42,500	0	0	0	0	0
LEISURE & CULTURE	1026	CAPITOL BAR & CAFE	(55,298)	(10,320)	(65,618)	(38,000)	7,680	0	20,000	0	0
LEISURE & CULTURE	1039	BROADBRIDGE HEATH LEISURE CENTRE	(27,600)	(1,324)	(28,924)	(3,680)	0	996	1,360	0	0
LEISURE & CULTURE	1040	THE PAVILIONS IN THE PARK	(426,467)	(17,837)	(444,304)	(22,274)	0	37	4,400	0	0
LEISURE & CULTURE	1041	STEYNING LEISURE CENTRE	8,254	(2,640)	5,614	0	0	3,970	450	0	0
LEISURE & CULTURE	1046	SPORTS DEVELOPMENT	59,090	14,820	73,910	25,000	2,350	0	(11,440)	(1,090)	0
LEISURE & CULTURE	1047	INDOOR BOWLS CENTRE	(19,470)	460	(19,010)	0	0	340	120	0	0
LEISURE & CULTURE	1048	ROOKWOOD GOLF COURSE	(50,380)	250	(50,130)	0	0	0	250	0	0

Department Description	Cost Centre	Cost Centre Description	2022/23 Net		2023/24 Net		Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure	Budget Variance	Expenditure	Budget Variance						
LEISURE & CULTURE	1049	HORSHAM PARK	38,629	(862)	37,767	(2,819)	0	(8,113)	10,090	0	0	0
LEISURE & CULTURE	1050	ALLOTMENTS	(16,635)	12	(16,623)	0	0	12	0	0	0	0
LEISURE & CULTURE	1054	RECREATION GROUNDS	16,571	(37)	16,534	(3,300)	0	3,253	10	0	0	0
LEISURE & CULTURE	1057	CHILDRENS PLAYGROUNDS	39,013	16,917	55,930	0	0	0	16,917	0	0	0
LEISURE & CULTURE	1060	SOUTHWATER COUNTRY PARK	68,470	46,042	114,512	(25,136)	6,000	61,294	3,884	0	0	0
LEISURE & CULTURE	1061	WARNHAM NATURE RESERVE	(1,620)	19,061	17,441	4,000	0	14,926	135	0	0	0
LEISURE & CULTURE	1062	LEECHPOOL WOODS	6,940	694	7,634	0	0	694	0	0	0	0
LEISURE & CULTURE	1064	CHESWORTH FARM	2,120	3,689	5,809	0	0	3,679	10	0	0	0
LEISURE & CULTURE	1065	COUNTRYSIDE & CONSERVTN PROJIS	3,980	(3,980)	0	0	0	0	(3,980)	0	0	0
LEISURE & CULTURE	1066	THE CAPITOL	435,683	(66,136)	369,547	(92,300)	32,690	67,564	(74,090)	0	0	0
LEISURE & CULTURE	1067	DRILL HALL (ARTS CENTRE USE)	47,700	16,524	64,224	(40,000)	36,480	16,144	3,900	0	0	0
LEISURE & CULTURE	1068	HORSHAM MUSEUM & VISITOR INFO. CENTRE	179,252	19,073	198,325	13,900	13,442	3,391	(11,660)	0	0	0
LEISURE & CULTURE	1069	CEMETERIES	(119,208)	288	(118,920)	(4,000)	10	4,134	144	0	0	0
LEISURE & CULTURE	1070	BANDSTANDS	13,615	(5,148)	8,467	0	0	(5,616)	468	0	0	0
LEISURE & CULTURE	1082	BARN	(4,926)	11,488	6,562	7,000	0	4,478	10	0	0	0
LEISURE & CULTURE	1219	CHESWORTH GROUNDS MAINT.DEPOT	17,188	3,470	20,658	6,550	0	(3,090)	10	0	0	0
LEISURE & CULTURE	1324	HENFIELD COMMON	15,780	4,000	19,780	0	0	4,000	0	0	0	0
LEISURE & CULTURE	1351	BILLINGSHURST LEISURE CENTRE	(87,112)	(6,042)	(93,154)	(5,612)	0	(1,000)	570	0	0	0
LEISURE & CULTURE	1434	DRILL HALL SUPERVISOR'S FLAT	0	2,183	2,183	0	0	2,183	0	0	0	0
LEISURE & CULTURE	1435	PROJECT AIMING HIGH FOR DISABLED CHILDRE	0	0	0	0	0	0	0	0	0	0
LEISURE & CULTURE	1516	COUNTRYSIDE SERVS- HIGHER LEVEL STEWAR	1,100	(1,100)	0	0	0	(1,100)	0	0	0	0
LEISURE & CULTURE	1524	PARKS AND OPEN SPACES	680,460	3,578	684,038	(26,300)	(190)	4,770	18,030	0	0	7,268
LEISURE & CULTURE	1534	HEAD OF LEISURE & CULTURE	81,908	3,936	85,844	0	3,986	0	(50)	0	0	0
LEISURE & CULTURE	1535	LEISURE SERVS & CLIENT MANAGER	65,790	3,371	69,161	0	3,371	0	0	0	0	0
LEISURE & CULTURE	1557	PARKS & COUNTRYSIDE STAFF	640,638	40,927	681,565	0	40,307	0	1,620	(1,000)	0	0
LEISURE & CULTURE	1605	EVENTS	200,000	0	200,000	0	(29,973)	0	29,973	0	0	0
LEISURE & CULTURE	1623	BROADBRIDGE HEATH FC PITCHES	(80)	80	0	0	0	0	80	0	0	0
LEISURE & CULTURE	1630	MUSEUM COLLECTION	0	0	0	0	0	0	0	0	0	0
<b>Sub Total</b>			<b>1,770,885</b>	<b>137,937</b>	<b>1,908,822</b>	<b>(171,531)</b>	<b>116,153</b>	<b>179,926</b>	<b>11,211</b>	<b>(2,090)</b>		<b>7,268</b>
<b>Department: 52</b>												
STREET SCENE & FLEET	1209	TRANSPORT SERVICES	1,781,606	423,477	2,205,083	6,000	42,957	0	7,400	367,120	0	0
STREET SCENE & FLEET	1216	HOP OAST	57,578	39,962	97,540	0	0	36,752	3,210	0	0	0
STREET SCENE & FLEET	1465	LITTER & CLEANSING	910,227	318,215	1,228,442	87,906	195,587	0	14,722	0	20,000	0
STREET SCENE & FLEET	1467	COMPLIANCE & ENFORCE	55,628	(1,313)	54,315	(2,700)	7,387	0	(6,000)	0	0	0
STREET SCENE & FLEET	1569	ADOPT-A-STREET	5,100	(2,500)	2,600	0	0	0	(2,500)	0	0	0
<b>Sub Total</b>			<b>2,810,139</b>	<b>777,841</b>	<b>3,587,980</b>	<b>91,206</b>	<b>245,931</b>	<b>36,752</b>	<b>16,832</b>	<b>367,120</b>		<b>20,000</b>
<b>Department: 53</b>												
WASTE & RECYCLING	1463	WASTE & RECYCLING	589,041	330,380	919,421	(194,000)	481,380	0	41,500	0	1,500	0
WASTE & RECYCLING	1464	TRADE WASTE & RECYCLING	(589,072)	116,045	(473,027)	29,344	95,211	0	(9,010)	500	0	0
WASTE & RECYCLING	1543	WASTE & RECYCLING OFFICE	504,741	8,507	513,248	0	11,007	0	(2,500)	0	0	0
WASTE & RECYCLING	1544	HEAD OF WASTE & RECYCLING	75,564	17,818	93,382	0	17,818	0	0	0	0	0
WASTE & RECYCLING	1549	BIN PROVISION	(45,000)	(10,000)	(55,000)	30,000	0	0	(40,000)	0	0	0
WASTE & RECYCLING	1561	RECYCLING QUALITY PROJECT	184,526	(68,302)	116,225	0	(43,302)	0	(25,000)	0	0	0
<b>Sub Total</b>			<b>719,800</b>	<b>394,448</b>	<b>1,114,249</b>	<b>(134,656)</b>	<b>562,114</b>	<b>0</b>	<b>(35,010)</b>	<b>500</b>		<b>1,500</b>
<b>Department: 56</b>												
ENVIRONMENTAL SERVICES/LIC 1090		TEMPORARY ROAD CLOSURES	(1,575)	575	(1,000)	575	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1143		PUBLIC HLTH ACT (CNTRL OF DIS)	2,000	0	2,000	0	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1178		HEALTH AND SAFETY AT WORK	(590)	0	(590)	0	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1179		FOOD SAFETY	(2,920)	6,800	3,880	5,000	0	0	1,800	0	0	0
ENVIRONMENTAL SERVICES/LIC 1180		PEST AND INSECT CONTROL	1,000	(500)	500	0	0	0	(500)	0	0	0
ENVIRONMENTAL SERVICES/LIC 1181		DRINKING WATER INSPECTIONS	(200)	(200)	(400)	(600)	0	0	400	0	0	0
ENVIRONMENTAL SERVICES/LIC 1183		STRAY DOGS	23,000	0	23,000	0	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1184		POLLUTION CONTROL	8,040	712	8,752	0	0	712	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1187		LICENSING	(20,695)	(1,890)	(22,585)	(2,090)	0	0	200	0	0	0
ENVIRONMENTAL SERVICES/LIC 1188		HACKNEY CARRIAGE LICENSING	(97,780)	(900)	(98,680)	0	0	0	(900)	0	0	0
ENVIRONMENTAL SERVICES/LIC 1189		MISCEL. LICENSING (NON-HEALTH)	(7,875)	0	(7,875)	0	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1229		COMMUNITY ALARM SYSTEM	43,411	1,655	45,066	(6,000)	8,255	0	(600)	0	0	0
ENVIRONMENTAL SERVICES/LIC 1279		LICENSING ACT 2003	(116,560)	(12,500)	(129,060)	(12,500)	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1436		PRIVATE SECTOR HOUSING	(4,100)	1,000	(3,100)	1,000	0	0	0	0	0	0
ENVIRONMENTAL SERVICES/LIC 1546		ENVIRONMENTAL HEALTH - STAFF	1,107,009	157,308	1,264,317	0	141,608	0	20,700	(5,000)	0	0
ENVIRONMENTAL SERVICES/LIC 1636		EH C19 INTERVENTIONS	0	777	777	189,421	48,777	0	(237,421)	0	0	0

Department Description	Cost Centre	Cost Centre Description	2022/23 Net	Budget	2023/24 Net						
			Expenditure	Variance	Expenditure	Income	Staffing	Premises	Supplies & Services	Transport	Other
Sub Total			Budget		Budget						
			932,165	152,837	1,085,002	174,806	198,640	712	(216,321)	(5,000)	0
<b>Department: 59</b>											
HOUSING	1005	CRIME PREVENTION-CCTV	47,500	3,356	50,856	3,000	0	356	0	0	0
HOUSING	1006	COMMUNITY WARDENS - ASHINGTON	0	0	0	(4,539)	5,539	0	0	(1,000)	0
HOUSING	1007	COMMUNITY WARDENS - STEYNING	0	0	0	(6,359)	7,359	0	0	(1,000)	0
HOUSING	1012	VOLUNTARY SECTOR GRANTS AND SLA'S	245,489	0	245,489	250,000	0	0	(250,000)	0	0
HOUSING	1044	COMMUNITY DEVELOPMENT	213,689	124,145	337,834	(10,000)	174,145	0	(40,000)	0	0
HOUSING	1045	ARTS DEVELOPMENT	14,830	3,250	18,080	18,250	(15,000)	0	0	0	0
HOUSING	1232	BED AND BREAKFAST ACCOMMODATN	209,000	34,000	243,000	(60,000)	0	0	94,000	0	0
HOUSING	1233	STRAWBERRY FIELD	1,060	24,243	25,303	(2,370)	0	26,583	30	0	0
HOUSING	1235	HOUSING STRATEGY & ENABLING	113,000	0	113,000	0	0	0	0	0	0
HOUSING	1275	COMMUNITY SAFETY	111,329	12,889	124,218	0	12,889	0	0	0	0
HOUSING	1369	HEALTH & WELL BEING HUB	44,475	4,469	48,944	(65,805)	72,202	(1,328)	(600)	0	0
HOUSING	1475	LETTINGS	34,427	(510)	33,917	0	(510)	0	0	0	0
HOUSING	1498	WELL BEING WRAP AROUND SERVICE	0	0	0	0	0	0	0	0	0
HOUSING	1509	TENANTS TEMPORARY ACCOMMODATION	(505,375)	243,497	(261,878)	0	0	242,597	900	0	0
HOUSING	1529	SOCIAL PRESCRIBING & HEALTH INTERVENTION	0	0	0	0	0	0	0	0	0
HOUSING	1547	HOUSING SERVICES	114,848	367,217	482,065	81,935	115,540	0	169,742	0	0
HOUSING	1551	HEALTHY WEIGHT PROJECT	8,339	(8,339)	0	34,500	(42,439)	(3,000)	3,500	(900)	0
HOUSING	1553	PHYSICAL ACTIVITY PROJECT	0	0	0	1,150	0	(3,000)	1,850	0	0
HOUSING	1554	FALLS PREVENTION PROJECT	50	(50)	0	2,000	(18,123)	0	16,073	0	0
HOUSING	1556	ALCOHOL ADVICE PROJECT	0	0	0	0	3,508	0	(3,658)	150	0
HOUSING	1573	GYM REFERRALS	0	3,650	3,650	0	0	0	3,650	0	0
HOUSING	1575	HEALTH & COMMUNITY SFETY PARTNERSHIP M.	0	0	0	0	0	0	0	0	0
HOUSING	1581	60 PARK STREET, HORSHAM	(17,030)	90	(16,940)	70	0	0	20	0	0
HOUSING	1583	OLDER PEOPLE SERVICES	0	0	0	0	0	0	0	0	0
HOUSING	1595	SAFEGUARDING	4,000	3,750	7,750	0	0	0	3,750	0	0
HOUSING	1596	TRANSIT SITES	25,000	0	25,000	0	0	0	0	0	0
HOUSING	1599	COMMUNITY WARDENS- PULBOROUGH	0	0	0	(7,520)	8,520	0	0	(1,000)	0
HOUSING	1615	COMMUNITY WARDENS - STORRINGTON	0	0	0	(9,834)	10,834	0	0	(1,000)	0
HOUSING	1616	COMMUNITY WARDENS - BILLINGSHURST	0	0	0	(9,089)	10,089	0	0	(1,000)	0
HOUSING	1617	COMMUNITY WARDENS - HORSHAM TOWN	0	86,535	86,535	80,257	6,278	0	0	0	0
HOUSING	1618	COMMUNITY WARDENS - SOUTHWATER	0	0	0	(3,034)	4,034	0	0	(1,000)	0
HOUSING	1626	COPNALL COURT	17,205	(1,180)	16,025	(10,180)	0	9,000	0	0	0
HOUSING	1627	HEALTH CHECKS	500	(500)	0	23,840	(23,840)	0	(500)	0	0
HOUSING	1628	SMOKING	0	0	0	1,760	0	0	(1,760)	0	0
HOUSING	1634	HEALTH AND WELLBEING PROJECTS	0	(23,000)	(23,000)	0	0	(17,000)	(6,000)	0	0
HOUSING	1640	PRIVATE SECTOR LEASING	10,000	0	10,000	0	0	0	0	0	0
HOUSING	1642	HEALTHY WALKS	0	870	870	0	0	0	870	0	0
HOUSING	1643	REFUGEE SUPPORT	0	(50,000)	(50,000)	150,000	0	0	(200,000)	0	0
HOUSING	1646	SAXON WEALD PROPERTIES	0	(3,000)	(3,000)	(9,500)	0	6,500	0	0	0
<b>Sub Total</b>			<b>692,336</b>	<b>825,382</b>	<b>1,517,718</b>	<b>448,532</b>	<b>331,025</b>	<b>260,708</b>	<b>(208,133)</b>	<b>(6,750)</b>	<b>0</b>
<b>Sub Total</b>			<b>7,371,554</b>	<b>2,362,164</b>	<b>9,733,719</b>	<b>378,404</b>	<b>1,422,582</b>	<b>550,098</b>	<b>(371,468)</b>	<b>353,780</b>	<b>28,768</b>
<b>Directorate: 7</b>											
<b>Department: 70</b>											
DIRECTOR OF PLACE	1559	DIRECTOR OF PLACE	137,900	5,501	143,401	0	5,501	0	0	0	0
<b>Sub Total</b>			<b>137,900</b>	<b>5,501</b>	<b>143,401</b>	<b>0</b>	<b>5,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Department: 71</b>											
BUILDING CONTROL	1086	BUILDING CONTROL	(37,393)	(17,448)	(54,841)	(70,000)	42,182	0	10,370	0	0
BUILDING CONTROL	1088	BUILDING REG'N NON FEE EARNING	0	0	0	0	0	0	0	0	0
<b>Sub Total</b>			<b>(37,393)</b>	<b>(17,448)</b>	<b>(54,841)</b>	<b>(70,000)</b>	<b>42,182</b>	<b>0</b>	<b>10,370</b>	<b>0</b>	<b>0</b>
<b>Department: 72</b>											
DEVELOPMENT	1084	DEVELOPMENT CONTROL & ENFRMNT	(116,707)	(184,835)	(301,542)	(165,000)	(14,305)	0	(530)	(1,000)	(4,000)
DEVELOPMENT	1089	LAND CHARGES	(117,846)	(13,019)	(130,865)	(20,000)	4,351	0	2,630	0	0
DEVELOPMENT	1536	PLANNING SUPPORT STAFF	121,012	218,905	339,917	0	218,905	0	0	0	0
DEVELOPMENT	1537	ENFORCEMENT	291,040	22,650	313,690	0	22,550	0	100	0	0
<b>Sub Total</b>			<b>177,499</b>	<b>43,701</b>	<b>221,200</b>	<b>(185,000)</b>	<b>231,501</b>	<b>0</b>	<b>2,200</b>	<b>(1,000)</b>	<b>(4,000)</b>
<b>Department: 73</b>											

Department Description	Cost Centre	Cost Centre Description	2022/23 Net		2023/24 Net		Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure Budget	Budget Variance	Expenditure Budget	Budget						
STRATEGIC PLANNING	1087	ENVIRONMENTAL ENHANCEMENT & MANAGEME	0	0	0	0	0	0	0	0	0	0
STRATEGIC PLANNING	1144	LAND DRAINAGE	(8,950)	(1,500)	(10,450)	0	0	(1,500)	0	0	0	0
STRATEGIC PLANNING	1197	ENVIRONMENTAL MANAGEMENT	1,450	1,032	2,482	0	0	1,032	0	0	0	0
STRATEGIC PLANNING	1528	NEIGHBOURHOOD PLANNING	(49,950)	(10,000)	(59,950)	50,000	0	0	(60,000)	0	0	0
STRATEGIC PLANNING	1538	STRATEGIC PLANNING	1,261,992	327,615	1,589,607	(7,000)	158,265	0	176,350	0	0	0
<b>Sub Total</b>			<b>1,204,542</b>	<b>317,147</b>	<b>1,521,689</b>	<b>43,000</b>	<b>158,265</b>	<b>(468)</b>	<b>116,350</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Department: 75</b>												
PROPERTY & FACILITIES	1076	TOWN HALL	(80,120)	100	(80,020)	0	0	0	100	0	0	0
PROPERTY & FACILITIES	1093	BUS SHELTERS	6,038	1,029	7,067	0	0	1,029	0	0	0	0
PROPERTY & FACILITIES	1111	SWAN WALK RENTS	(165,670)	0	(165,670)	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1113	EAST MEWS	(10,210)	169	(10,041)	0	0	149	20	0	0	0
PROPERTY & FACILITIES	1114	1 & 3 STANS WAY	(30,020)	20	(30,000)	0	0	0	20	0	0	0
PROPERTY & FACILITIES	1115	BLATCHFORD CLOSE INDUSTRIAL ESTATE	(216,100)	940	(215,160)	0	0	740	200	0	0	0
PROPERTY & FACILITIES	1116	HENFIELD INDUSTRIAL ESTATE	(40,040)	40	(40,000)	220	0	0	(180)	0	0	0
PROPERTY & FACILITIES	1117	OAKHURST BUSINESS PARK - PHASE 1	(402,691)	410	(402,281)	0	0	0	410	0	0	0
PROPERTY & FACILITIES	1118	COMMERCIAL & DOMESTIC PROPS	442,180	344,820	787,000	0	0	344,660	160	0	0	0
PROPERTY & FACILITIES	1119	SMALL DOLE CARAVAN SITE	8,580	(4,112)	4,468	0	0	888	(5,000)	0	0	0
PROPERTY & FACILITIES	1121	DUKE SQUARE (TA CENTRE)	(6,478)	10,250	3,772	0	0	10,230	20	0	0	0
PROPERTY & FACILITIES	1122	SOUTHWATER MEDICAL CENTRE	(130,560)	(4,146)	(134,706)	0	0	(4,296)	150	0	0	0
PROPERTY & FACILITIES	1135	PUBLIC CONVENIENCES	54,921	(13,707)	41,214	220	0	(14,697)	770	0	0	0
PROPERTY & FACILITIES	1147	FOOTWAYS & AMENITY LIGHTING	14,450	(12,110)	2,340	(21,394)	0	9,284	0	0	0	0
PROPERTY & FACILITIES	1191	GENERAL PUMP STATN & SEWERAGE	0	0	0	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1195	ENERGY MANAGEMENT	70,000	50,000	120,000	0	0	50,000	0	0	0	0
PROPERTY & FACILITIES	1196	PUBLIC SEATS	17,500	2,800	20,300	0	0	2,800	0	0	0	0
PROPERTY & FACILITIES	1199	FEASIBILITY STUDIES	80,000	0	80,000	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1200	STREET NAMING & NUMBERING	(5,100)	0	(5,100)	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1203	BUS STATION	29,707	(1,670)	28,036	(2,100)	0	(304)	734	0	0	0
PROPERTY & FACILITIES	1205	FORUM ( EXCL CAFE)	(312)	454	142	(4,780)	0	5,234	0	0	0	0
PROPERTY & FACILITIES	1206	FORUM CAFE (ESQUIRES)	(42,030)	11,145	(30,885)	8,100	0	3,025	20	0	0	0
PROPERTY & FACILITIES	1207	FORUM FLATS	(699)	469	(230)	(6,048)	0	6,048	469	0	0	0
PROPERTY & FACILITIES	1218	OLD BARN/PUMP ALLEY	8,848	1,464	10,312	0	0	1,454	10	0	0	0
PROPERTY & FACILITIES	1283	LINTOT SQ, SERV ACCT	2,300	4,716	7,016	0	0	4,716	0	0	0	0
PROPERTY & FACILITIES	1339	LINTOT SQ, RENT ACCT	(489,775)	9,045	(480,730)	8,980	0	0	65	0	0	0
PROPERTY & FACILITIES	1344	STEYNING HEALTH CENTRE	(326,330)	450	(325,880)	0	0	0	450	0	0	0
PROPERTY & FACILITIES	1350	OAKHURST BUSINESS PARK - PHASE 2	(239,860)	499	(239,361)	0	0	249	250	0	0	0
PROPERTY & FACILITIES	1353	TOWN CENTRE STORE	120	85	205	0	0	85	0	0	0	0
PROPERTY & FACILITIES	1366	TOWN CENTRE WATER FEATURES	7,200	3,712	10,912	0	0	3,712	0	0	0	0
PROPERTY & FACILITIES	1367	NEEDLES FARM CENTRE	(160)	1,045	885	380	0	605	60	0	0	0
PROPERTY & FACILITIES	1470	OAKHURST BUS PK-PH 3	(125,060)	267	(124,793)	0	0	107	160	0	0	0
PROPERTY & FACILITIES	1495	WESTHOPE LODGE	(46,010)	50	(45,960)	(10,331)	0	10,331	50	0	0	0
PROPERTY & FACILITIES	1503	OAKHURST BUSINESS PARK-PHASE 4	(156,000)	840	(155,160)	470	0	0	370	0	0	0
PROPERTY & FACILITIES	1504	OAKHURST PH 1-4 SERVICE CHG	4,000	(4,000)	0	0	0	(4,000)	0	0	0	0
PROPERTY & FACILITIES	1531	NEW STREET SHOPPING PARADE	(58,490)	338	(58,152)	0	0	228	110	0	0	0
PROPERTY & FACILITIES	1532	NEEDLES SHOPPING PARADE	(24,710)	258	(24,452)	0	0	228	30	0	0	0
PROPERTY & FACILITIES	1533	ARUN HOUSE, HURST ROAD	(27,180)	(27,840)	(55,020)	0	0	(33,000)	5,160	0	0	0
PROPERTY & FACILITIES	1542	PROPERTY & FACILITIES DEPARTMENT	440,489	11,179	451,668	0	11,179	0	0	0	0	0
PROPERTY & FACILITIES	1560	MILLSTREAM SURGERY - STORRINGTON	(55,070)	290	(54,780)	0	0	230	60	0	0	0
PROPERTY & FACILITIES	1563	PARKSIDE	572,040	5,230	577,270	0	0	5,220	10	0	0	0
PROPERTY & FACILITIES	1565	STABLE BLOCK CAFE (KAYA)	(52,140)	7,473	(44,667)	2,201	0	5,232	40	0	0	0
PROPERTY & FACILITIES	1570	GARAGES - BLACKSTONE RISE	0	0	0	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1576	28 CARFAX, HORSHAM	(19,510)	0	(19,510)	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1577	16 EAST STREET, HORSHAM	(35,040)	20	(35,020)	0	0	0	20	0	0	0
PROPERTY & FACILITIES	1579	LAND AT REDKILN WAY, HORSHAM - LOCKYEAR	(23,980)	0	(23,980)	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1580	29 BARTTELOT ROAD, HORSHAM	(13,530)	90	(13,440)	80	0	0	10	0	0	0
PROPERTY & FACILITIES	1593	PARK HOUSE	(85,090)	20,816	(64,274)	0	0	20,032	784	0	0	0
PROPERTY & FACILITIES	1594	THE GRANARY	(11,212)	470	(10,742)	(1,708)	0	2,168	10	0	0	0
PROPERTY & FACILITIES	1601	7 WEST STREET, HORSHAM	(35,505)	(40)	(35,545)	0	0	0	(40)	0	0	0
PROPERTY & FACILITIES	1602	FORMER HORSHAM AMBULANCE STATION	(3,529)	(214)	(3,743)	(1,733)	0	1,459	60	0	0	0
PROPERTY & FACILITIES	1603	THE REC	(49,620)	(360)	(49,980)	0	0	(750)	390	0	0	0
PROPERTY & FACILITIES	1612	THE FORUM - HDC	(731,880)	(9,935)	(741,815)	0	0	(10,435)	500	0	0	0
PROPERTY & FACILITIES	1622	54 & 56 HIGH STREET - BILLINGSHURST	(32,090)	70	(32,020)	0	0	0	70	0	0	0
<b>Sub Total</b>			<b>(2,013,428)</b>	<b>412,919</b>	<b>(1,600,510)</b>	<b>(27,443)</b>	<b>11,179</b>	<b>422,661</b>	<b>6,522</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Department: 76</b>												

Department Description	Cost Centre	Cost Centre Description	2022/23 Net		2023/24 Net		Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure	Budget	Expenditure	Budget						
ECONOMIC DEVELOPMENT	1072	BUSINESS SUPPORT (ED)	20,200	(19,700)	500	0	0	0	(19,700)	0	0	0
ECONOMIC DEVELOPMENT	1073	VISITOR ECONOMY	14,800	0	14,800	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1112	CHRISTMAS DECORATIONS	22,000	0	22,000	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1123	ECONOMIC DEVELOPMENT & PROMOTN	342,453	54,906	397,359	0	40,706	0	14,200	0	0	0
ECONOMIC DEVELOPMENT	1125	FOOD & DRINK FESTIVAL	0	0	0	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1186	LOCAL PRODUCE MARKET	(8,310)	(1,140)	(9,450)	(1,500)	0	360	0	0	0	0
ECONOMIC DEVELOPMENT	1198	TOWN CENTRE MANAGEMENT & MAINT	37,050	(20,940)	16,110	0	0	(20,940)	0	0	0	0
ECONOMIC DEVELOPMENT	1477	ONE OFF EVENT	0	0	0	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1478	BIG NIBBLE- TCM	0	0	0	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1619	J2W - JOURNEY TO WORK	(1)	1	0	49,012	(45,261)	(3,750)	0	0	0	0
ECONOMIC DEVELOPMENT	1635	RHSS FUND	0	0	0	128,133	0	0	(128,133)	0	0	0
ECONOMIC DEVELOPMENT	1638	INDEPENDANT RETAIL TRAINING PROGRAMME	0	0	0	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1639	ED GRANT PROJECTS	45,000	0	45,000	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1645	UK SHARED PROSPERITY FUND	0	(173,545)	(173,545)	(173,545)	0	0	0	0	0	0
<b>Sub Total</b>			<b>473,192</b>	<b>(160,418)</b>	<b>312,774</b>	<b>2,100</b>	<b>(4,555)</b>	<b>(24,330)</b>	<b>(133,633)</b>	<b>0</b>	<b>0</b>	
<b>Sub Total</b>			<b>(57,688)</b>	<b>601,402</b>	<b>543,713</b>	<b>(287,343)</b>	<b>444,073</b>	<b>447,863</b>	<b>1,809</b>	<b>(1,000)</b>	<b>(4,000)</b>	
<b>Total</b>			<b>12,409,313</b>	<b>1,176,544</b>	<b>13,585,856</b>	<b>(2,862,418)</b>	<b>2,320,653</b>	<b>984,058</b>	<b>(113,297)</b>	<b>352,780</b>	<b>494,768</b>	
		LESS CAPITALISED SALARIES	<b>(89,492)</b>	<b>16,612</b>	<b>(72,880)</b>		<b>16,612</b>					
<b>Grand Total</b>			<b>12,319,821</b>	<b>1,193,156</b>	<b>13,512,976</b>	<b>(2,862,418)</b>	<b>2,337,265</b>	<b>984,058</b>	<b>(113,297)</b>	<b>352,780</b>	<b>494,768</b>	